=&>&!#3/34)#&?$/*)#&($)#*+&61)4*34-.&@A&!BC&
D)##&E;E=&
F-$5G)H5I&JKA;&<&9K;;&LM.M&

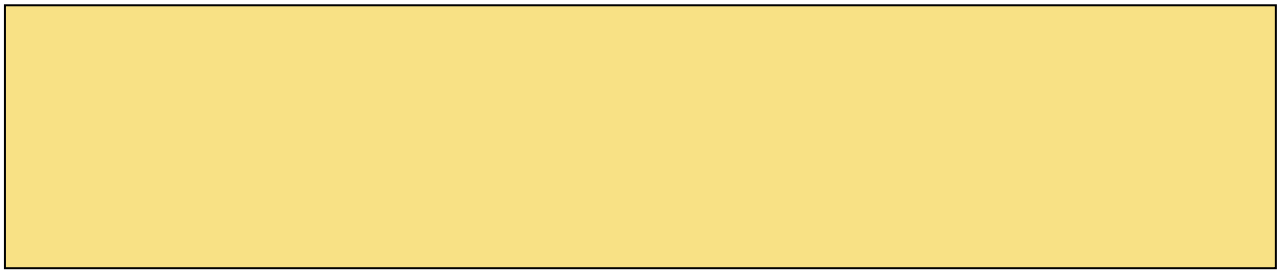
&

N/5*1-4*"1K!"#$!%&'()*!+,,-&../!+0$"$/!1$2$/!3455567/!855! ! ! ! ! !!!!
7''34$&O"4)*3"/K!1+4!9:;<!
P.)3#K!=,,-&..>?@

;;

B$4" . . $ / G$G&F$X*K!
+#S&#0/! \ $!M$!D9 : ?GH$!<=$0#%"(+> '#)$#?#. ;$%& ' ()#*&.$)"& '*2$9(& :

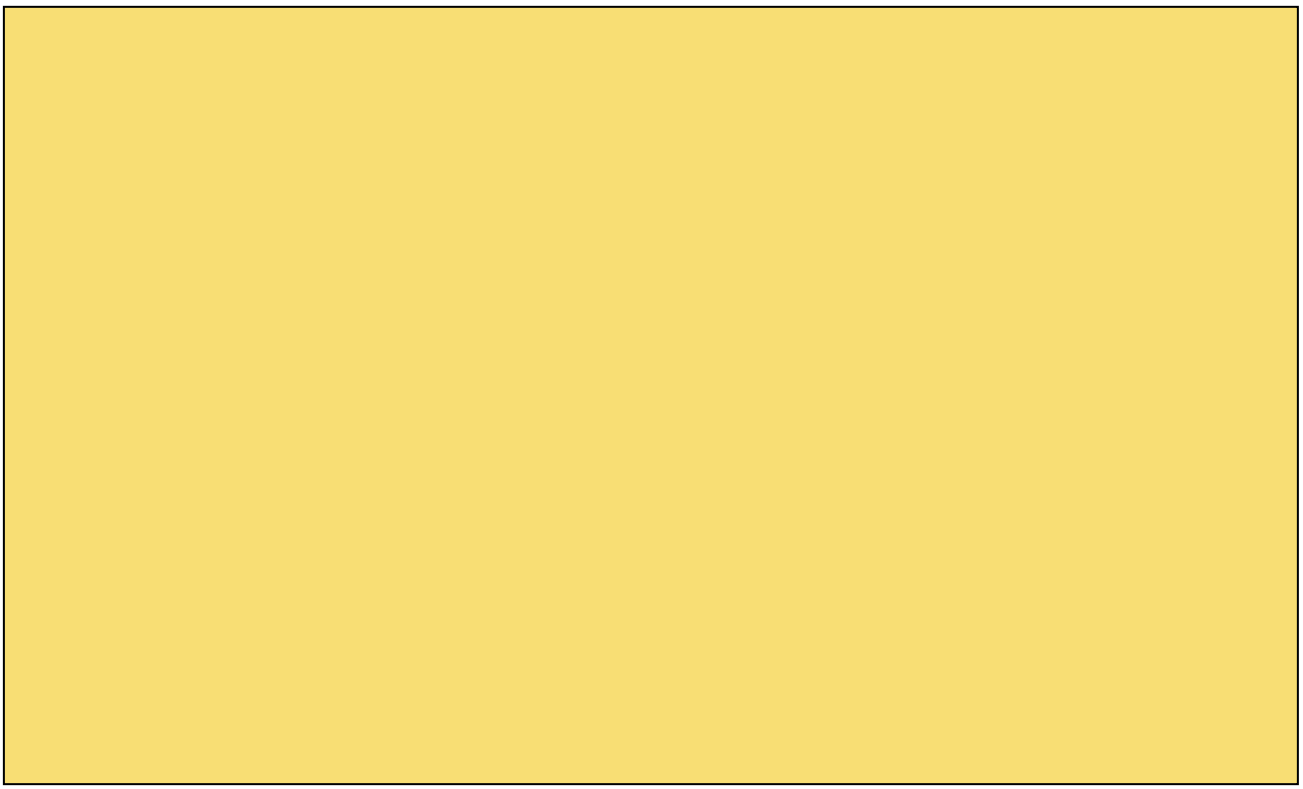
Q-O=!*BO!#=P=-O=!P&B'.#)P.-O=!S==0N*PC!
N=!&K=B!.&!(=*#-BQ!S==0N*PC!S#&L!K==#'/!')K=#O-'&#/!*BO!-B'.#)P.&#!
.(&)Q(.S),,J!-LK,=L=B.!S==0N*PC!#=P=-O=0!S#&L!K==#'/!')K=#O-'&#/!*BO!-B'.#)P.&#!
&K=B,J!'(*#=!=fK=#-=BP='/!.(&)Q(.'/!*BO!S==,-BQ'!*'!*!N=Q-BB-BQ!P&)B'=,&#!
N=!K#=K*#=O!S&#!N&.(!-BO-O-0)*,!*BO!Q#&)K!')K=#O-'-&B!
#='K=P.S),,J!*''=#.!O-=R'!-B!Q#&)K!*BO!-BO-O-0)*,!')K=#O-'-&B!



**JC 7 13$/*)*3"/&6)L$15&@ECK!7.)0=B.'!R-,,!N=!*''-QB=0!.R&!K*K=#'!-B!R(-P(!.(=J!R-,,!=fK,&#=!.(=-#!
*KK#&*P(!.&!.(=!P&)B'=,-BQ!K#&P=''$!4#&LK.'!R-,,!N=!K#&O-0=0!NJ!.(=!S*P),.J!')K=#O-'&#$!7.)0=B.'!R-,,!
0-Q-.*,,J!')NL-.!.(=-#!K*K=#'!.&!.(=!-B'.#)P.&#!S&#!#=O-=R$!&
'44#9$"6$04!0%3$62!#$!:106!"1;!$<0!=6!1>>65062!?<3!>362#0@$!2''-QBL=B.'!#=!0)=!NJ!.(=!0*.=!-BO-P*.=0!&B!
.(=!'J,,*N)'$!M(&)Q(!(-Q(,J!)B,-C=,J/!,*.=!*''-QBL=B.'!L*J!N=!*PP=K.=0!*.!.(=!-B'.#)P.&#Y'!0-'P#=.-&B!R-.(!

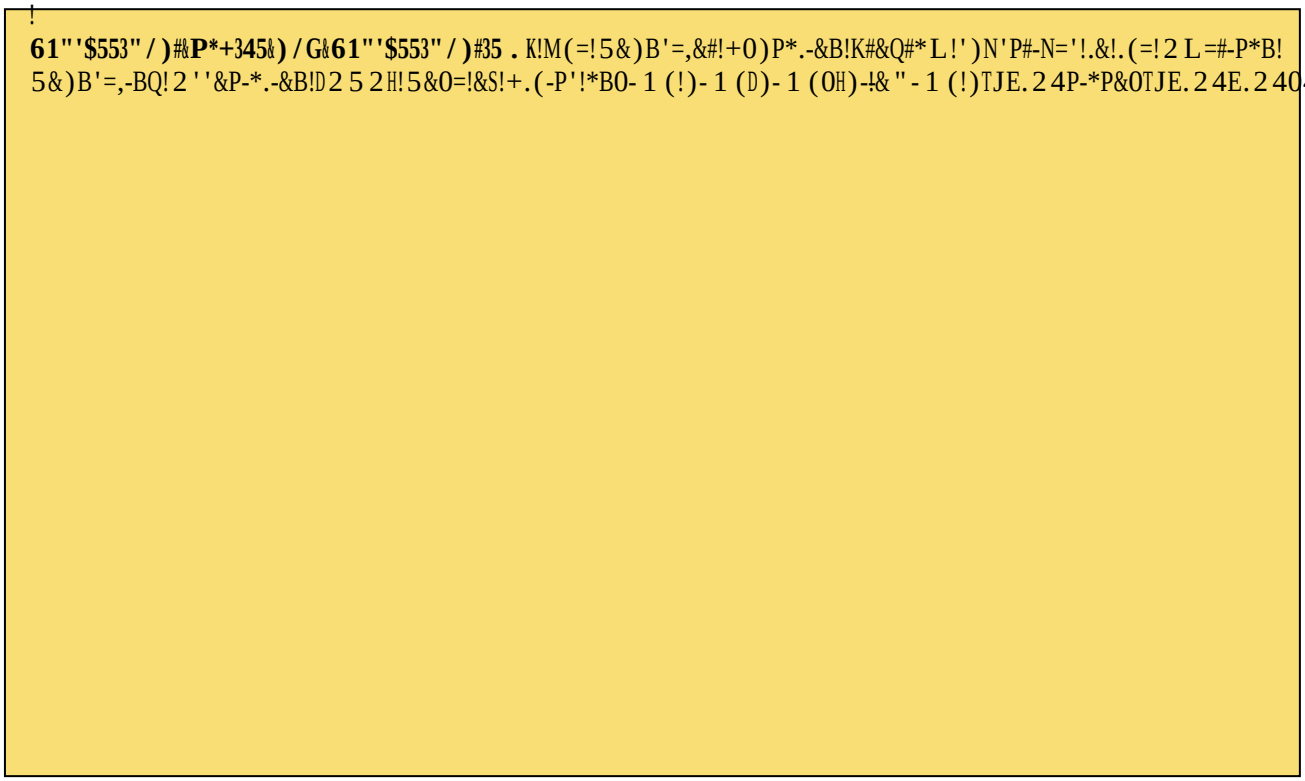
K#&O-0=!*!S#*L=R&#C!S&#!')K=#O-'-&B$ 7.)0=B.'!R-,,!B==0!.&!N#-BQ!.(=!P&LK,=.=0!O-0=&!
'=,S6P#-.-U)=!S&#L!.&!-B0-0-0)*,!')K=#O-'-&B!=*P(!R==C$!&
BCD) *E&/0%26$04!"%40!6$4%36!0A6!9<<2!F%1:#0;!<?!0A6!36><32#$94@!*<<3!F%1:#0;!*
36><32#$94!><%:2!A#$263!40%26$0G4!1=#:#0;!0<!36>6#H6!126F%106!4%563H#4#<$!I!0A636?<36J!
*0<!53<93644*M&&
&

TM <&#!`#&)K!7)K=#O-'-&B!!")#-BQ!.(=!'=L='.=#/!'.)0=B.'!'(&),0!=fK=P.!*B0!N=!K#=K*#=0!.&!
S&#L*,,J!K#='=B.!)*&#$)5*&*S"!&S!.(=-#!P&)B'=,-BQ!'='-&B'!.&!.(=!4#*P.-P)L!P,*''!S&#!Q#&)K!
#=O-=R/!0-'P)''-&B/!*B0!S==0N*PC$!!+*P(!P*'=!K#='=B.*.-&B!'(*,,!-BP,)0=_!D*H!S),,!P*'=!
P&BP=K.)*,-



TB.=#B=.!*'!J&)!0&!-B!P,*''$!<==,!S#==!.&!0-'*Q#==!R-.(!*BJ!-0=*'!=fK#=''=0/!N).!R&#C!.&!C==K!.(=!
0-'P)''-&B'!K&,-.=!*B0!S&P)'=0!&B!P&)#'=!-0=*'$!
!!
Q35L"53*3"/)#&PXL$4*)*3"/5&)/G&6$15"/)#&6$1'"1.)/4$K&
M(=!5&,,=Q=!&S!+0)P*.-&B!*B0!])L*B!7=#O-P='!*KK#&*P(='!.(=!P&B'.#)P.!&S!K#&S=''-&B*,!0-'K&'-.-&B'!*'!
Z(*N-.'!&S!L-B0[!.(*.!#=B0=#!K#&S=''-&B*,!P&B0)P.!L&#=!P*K*N,=!*B0!-B.=,,-Q=B.$!"-'K&'-.-&B'!*#=/!
.(=#=S&#=/!B&.!*!'.*.=!&S!K&''='-&B/!N).!#*.(=#!*!'.*.=!&S!K=#S&#L*BP=$!TB!*00-.-&B!.&!*''='-BQ!CB&R,=0Q=!
B0!P,-B-P,!K=#S&#L*BP=!&S!P&)B'=,-BQ!'.)0=B.'!*.!8&#.(=#B!k=B.)PCJ!hB-O=#'-.J/!.(=!P&)B'=,&#!
=0)P*.-&B!K#&Q#*L!-'!*,'&!#='K&B'-N,=!S&#!K#&L&.-BQ!*B0!*''='-BQ!K#&S=''-&B*,!0-'K&'-.-&B'$!M(-'!P&)#'=/!
'!R-.(!,,!&.(=#!P&)B'=,-BQ!P&)#'='/!R-,,!')KK&#.!')P(!(*N-.'!&S!L-B0$!2'!R=,,/!'.)0=B.'!R-,,!N=!*''='=0!
&B!.(=!S&,,&R-BQ!-.&5#))+&(/*$-#.5&.1/(%#$2+)-&)+0+&()_!D*H!&K=BB=''!.&!B=R!-0=*'/!DNH!S,=f-N-,-.J/!DPH!
P&&K=#*.-O=B=''!R-.(!&.(=#'/!DOH!R-,,-BQB=''!.&!*PP=K.!*B0!)'=!S==0N*PC/!D=H!*N-,-.J!.&!Q-O=!S==0N*PC!
P&B'.#)P.-O=,J/!DSH!*R*#=B=''!&S!&RB!-LK*P.!&B!&.(=#'/!DQH!*N-,-.J!.&!0=*,!R-.(!P&BS,-P./!D(H!*N-,-.J!.&!*PP=K.!
K=#'&B*,!#='K&B'-N-,-.J/!D-H!*N-,-.J!.&!=fK#=''!S==,-BQ'!=SS=P.-O=,J!*B0!*KK#&K#-*.=,J/!D>H!*..=B.-&B!.&!=.(-P*,!
B0!,=Q,!P&B'-0=#*.-&B'/!*B0!DCH!-B-.-*.-O=!*B0!L&.-O*.-&B$!!

X-.(!.(*.!-B!L-B0/!'.)0=B.'!*#=!=fK=P.=0!.&!0=L&B'.#*.=!K=#'&B*,!-B.=Q#-.J!*B0!*!P&LL-.L=B.!.&!
K#&S=''-&B*,!0=O=,&KL=B.!.(#&)Q(&).!.(=-#!4#*P.-P)L!=fK=#-=BP=$!!M(=J!*#=!=fK=P.=0!.&!P&B0)P.!
.(=L'=,O='!-B!*B!=.(-P*,!*B0!#='K&B'-N,=!L*BB=#!*B0!N=!R-,,-BQ!.&!Q-O=!*B0!#=P=-O=!P&B'.#)P.-O=!S==0N*PC!
#=,*.=0!.&!4#*P.-P)L!*P.-O-.-='$!!M(='=!ZB&B6*P*0=L-P[!*'K=P.'!&S!.(=-#!K=#S&#L*BP=!R-,,!N=!=O*,)*.=0!*.!
.(=!=BO!&S!.(=!4#*P.-P)L!P&)#'=!-B!*PP&#0*BP=!R-.(!.(=!Z4#&S=''-&B*,!4=#S&#L*BP=!a=O-=R[!'.*B0*#0'!
&).,-B=0!-B!.(=!7.)0=B.!]*BON&&C$!**?"G$1)*$<*"<53%/3'34)/*&G3''34-#*3$5&S3*+&"/$&"1&."1$&G35L"53*3"/5&**
.)H&1$5-#*&3/&')3#-1$&"'&*+$&4"-15$I&3/)T3#3*H&*"&4"/*3/-$&*"&N/*$1/5+3L&@!7 8&9:=&"1&9:ECI&)/G\"1&*+$&
G2#"L.$/*&"'&)&61"'$553"/)#&Q2#"L.$/*&6#)/M!!
&
!



0(=#=!.&!.(=!(-Q(='.!0=Q#==!&S!=.(-P,!-B.=Q#-.J!-B!*P*0=L-P!P&B0)P.$!T.!-'!*!P&LL-.L=B.!-B0-O-0)*,,J!*B0!
P&,,=P.-O=,J!.(*.!.(=!'.)0=B.'!&S!8&#.(=#B!k=B.)PCJ!hB-O=#'-.J!R-,,!B&.!,-=/!P(=*./!&#!K,*Q-*#-V=!.&!Q*-B!*B!
*P*0=L-P!*0O*B.*Q=!&O=#!S=,,&R!'.)0=B.'!&#!*O&-0!*P*0=L-P!#=U)-#=L=B.'$!
!
M(=!K)#K&'=!&S!.(=!]&B&#!5&0=!-'!.&!='.*N,-'(!'.*B0*#0'!&S!*P*0=L-P!P&B0)P.!S&#!'.)0=B.'!*.!8&#.(=#B!
k=B.)PCJ!hB-O=#'-.J!*B0!.&!K#&O-0=!*!K#&P=0)#=!.(*.!&SS=#'!N*'-P!*'')#*BP='!&S!S)B0*L=B.*,!S*-#B=''!.&!

! " - / 5$#3 / %&**0Z**3##5&**PXL$4*) ***3" / 5K&&
4#*P.-P) L ! ' .) 0=B. '!*#=!= f K=P.=0!.&!0=L &B'.#*.=!P& L K=.=BPJ!-B!'=O=#*,!'C-,,!*#=*'!-BP,) 0-BQ_!) '=!&S!&K=B!
B0!P,&'=0!U)='.-&B'/!K#*K(#*'-BQ/!#=S,=P.-BQ!S==,-BQ/!') L L*#-V-BQ/!=L K*. (J/!P&BS#&B.*.-&B/!'-,=BP=/!
#=S,=P.-&B!&S! L =*B-BQ/!*B0!Q&*,!'=..-BQ$!TB!*00-.-&B/!'.) 0=B. '!*#=!= f K=P.=0!.&!') PP=''S),,J!K#='=B.!#=P&#0=0!
'=''-&B'!R(-P(!0=L&B'.#*.=!. (=!P&)B'=,&#Y'!*N-,-.J!.&!).-,-V=!. (=!,-'.=0!'C-,,'!-B!*!%&"#.#(0$/(2$+(0#(0+&(/*$
5/)"+&($!7.)0=B.'! L)'.!*,'&!=f(-N-.!.(=!*N-,-.J!.&!'.#)P.)#=!*!P&)B'=,-BQ!'=''-&B!S#&L!N=Q-BB-BQ!.&!=B0/!
-BP,) 0-BQ!&N.*-B-BQ!B=P=''*#J!-BS&#L*.-&B!R(-,=!C==K-BQ!K=#'&B*,!*Q=B0*'/!O*,)='/!*BO!-'')='!&).!&S!
P&)B'=,-BQ!'=''-&B'$!N/ **)T**3#3***H&*"&4" / 535*$ / *#H&G$. " / 5*1) *$&4" - / 5$#3 / %&5Z3##5& . **)H&1$5 -** #*%3 / &') 3# **- 1$&"'&**
+$&4" - 15$I&3 /) T**3#3H&*"&4" / *3 / - $&*"&N / *$1 / 5+3L&@ ! 7 8&9 :** =&"**1&**

! 1$G³*% (" - 1%6 "#34H%0*) *$. $ / *!

TB!*PP&#0*BP=!R-.(!S=0=#*,!K&,-PJ/!8 k h!0=S-B='!*!P#=0-.!(&)#!*'!.(=!*L&)B.!&S!R&#C!#=K#='=B.=0!-B!.(=!
P(-=O=L=B.!&S!'.)0=B.!,=#B-BQ!&).P&L='!DO=#-S-=0!NJ!=O-0=BP=!&S!'.)0=B.!*P(-=O=L=B.H!.(*.!#=*'&B*N,J!

P&L L=B.'!S#&L!N=-BQ!-0=B.-S-=0!*'!P&L-BQ!S#&L!J&)$!7.)0=B.'!R(&!P&LK,=.=!*B!=O*,)*.-&B!S&#!*!
K*#.-P),*#!P&)#'=!D&#!&K.!&).!&S!0&-BQ!'&!-B!.(=!=O*,)*.-&B#!R-,,!N=!#=R*#0=0!S&#!.(=-#!K*#.-P-K*.-&B!NJ!
(*O-BQ!*PP=''!.&!.(=-#!P&)#'=!Q#*0=!*'!'&&B!*'!.(*.!Q#*0=!-'!')NL-..=0!NJ!.(=!-B'.#)P.&#$!!bB!.(=!&.(=#!
(*B0/!*BJ!'.)0=B.!R(&!0&='!B&.!P&LK,=.=!.(=!P&)#'=!=O*,)*.-&B!D&#!&K.!&).!&S!0&-BQ!'&!-B!.(=!=O*,)*.-&B#!
'(&),0!=fK=P.!.&!-BP)#!*!.R&!R==C!0=,*J!-B!*PP=''!.&!(-'!&#!(=#!P&)#'=!Q#*0=!N=J&B0!.(=!)B-O=#'-.Jj'!
&SS-P-*,!0*.=!S&#!Q#*0=!*O*-,*N-,-.J$!M&!P&LK,=.=!&B,-B=!=O*,)*.-&B'!Q&!.&!(..K_WW=O*,$BC)$=0)$!5,-PC!&B!
n'.)0=B.!,&Q-Bn!*B0!)'=!.(=!'*L=!h7+a 8 2 1 +!*B0!4 2 77 X b a "!*'!)'=0!&B!P*LK)'$!
!
TB!*00-.-&B/!J&)!'(&),0!N=!*R*#=!&S_!

+O*,)*.-&B'!P*B!*SS=P.!P(*BQ='!-B!P&)#'='$!+O*,)*.-&B'!R-.(&).!P&L L=B.'!*#=!,='!'!O*,)*N,=!*B0!
,='!P#=0-N,=!.(*B!.(&'=!S-,,=0!&).!.(&)Q(.S),,J$!5&L L=B.'!.(*.!*#=!=fK#='!=0!R=,,!*#=!L&#=!
=SS=P.-O=!.(*B!.(&'=!.(*.!*#=!B&.$!
4&'-.-O=!S==0N*PC!-'!>)'.!*'!-LK&#.*B.!*'!P#-.-P-'L$!1 &#=&O=#/!B=Q*.-O=!=O*,)*.-&B'!R-.(&).!*BJ!
=fK,*B*.-&B!*B0!'K=P-S-P'!*#=!B&.!='K=P-*,,J!)'=S),$!